COUNTRY CONTRIBUTION

UNITED STATES

TOYOTA

1 HISTORY OF BUSINESS EXPANSION

TOYOTA

TOYOTA'S HISTORY IN THE UNITED STATES

NEARLY 70 YEARS

AS PART OF THE AMERICAN CULTURAL AND ECONOMIC LANDSCAPE

11 MFG PLANTS

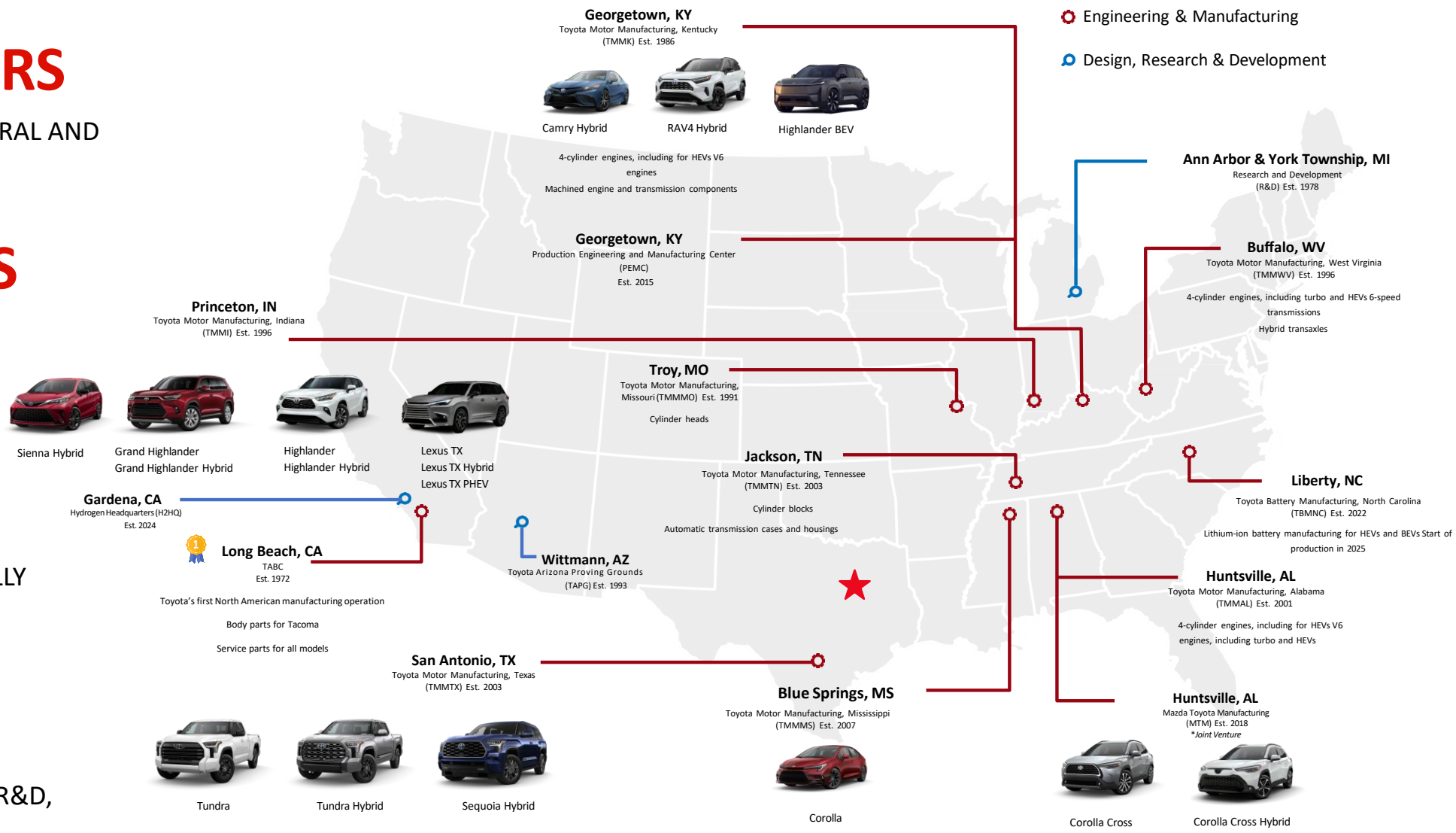
ACROSS THE UNITED STATES

OVER 36 MILLION

VEHICLES ASSEMBLED DOMESTICALLY

$50B INVESTED

SINCE 1986 IN MANUFACTURING, R&D, OPERATIONS



2

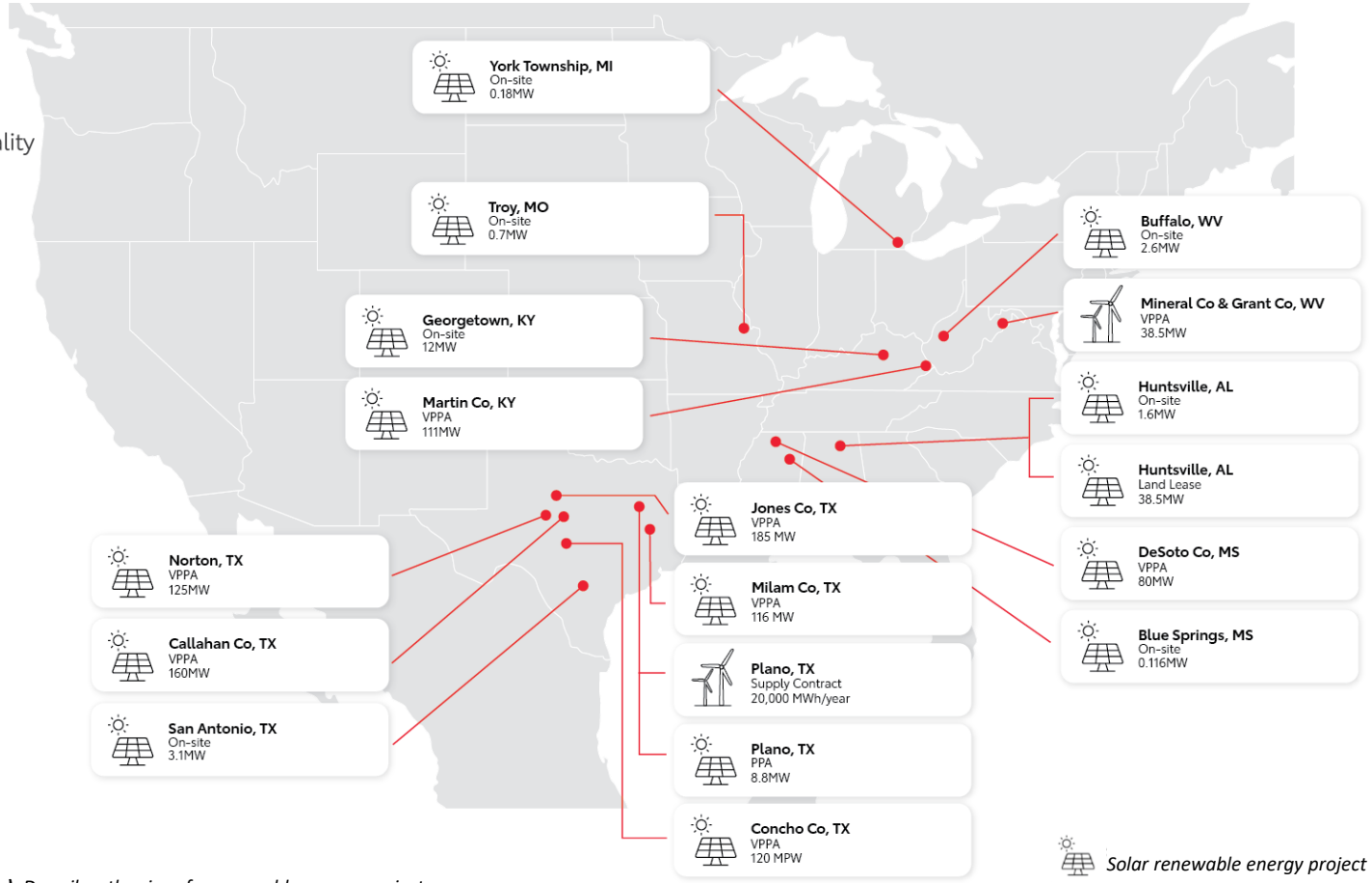
BEST IN TOWN

TOYOTA

ENVIRONMENTAL CONTRIBUTIONS

In the U.S., Toyota uses five-year Environmental Action Plans to make measurable progress across three strategic pillars:
Carbon Neutrality, Circular Economy, Nature Positive

Carbon Neutrality



MW (Megawatts): *Describes the size of a renewable energy project.*
MWh (Megawatt-hours): *Describes how much electricity it produces over time.*
VPPA (Voluntary Power Purchase Agreement): Renewable energy financial agreement

TOYOTA AIMS TO MATCH

100%

OF PURCHASED POWER IN THE U.S. WITH RENEWABLE ENERGY BY 2030

Featured Investments:

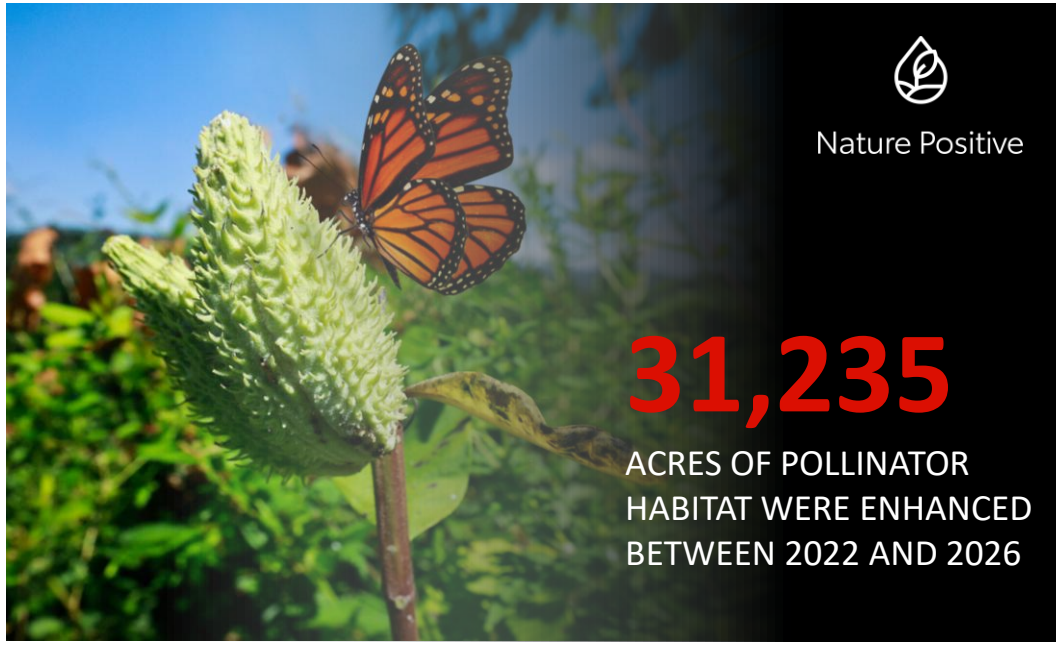
TMMAL[6] leased land for a **$49M** solar project generating about 62,000 MWh of renewable electricity annually.

TMMK[2] is investing over **$900M** in a new paint facility opening in 2027 to expand capacity and reduce emissions and water use.

ENVIRONMENTAL CONTRIBUTIONS



- Toyota supports a circular economy by reusing materials like **steel**, **aluminum**, and **plastics** to reduce landfill waste.
- Toyota **recycles 100% of scrap steel waste.**



- Toyota's Nature Positive strategy is focused on investing in **water-saving technologies** and partnering to **restore ecosystems.**
- Reduced water use per unit by **more than 11%** since 2020.

United States, Canada, and Mexico combined.

SOCIAL CONTRIBUTIONS

Toyota's workforce development strategy links early STEM education to advanced manufacturing careers to meet the U.S. need for 76,000 new technicians annually.

PreK-12 students



Driving Possibilities

- Toyota USA Foundation committed **$110M through multiyear grants**
- Addresses roadblocks to learning while preparing youth for the future of work
- Students aware of STEM jobs: **18% → 49%**
- Higher academic performance in core subjects**:** **24% → 27%**
- Expected to reach **over 49,000 students**

High school students

Team, Teach, Together,and Toyota



- Active at Toyota sites in KY, IN, MS, WV
- **135 hires** to date
- **83% retention rate**
- Paid program for high school juniors and seniors
- **Hands-on experience** in manufacturing
- Gain engineering and robotics skills
- Experience **advanced production training**

College students

Toyota's Technician and Education Network



- **58,000+ students** trained
- **36 schools** nationwide
- **92% placement rate**
- Partners with community colleges and dealerships
- **Two-year program** with classroom instruction and **paid work experience**
- Graduates receive associate degrees, industry certifications and Toyota/Lexus credentials

3 ECONOMIC CONTRIBUTION

TOYOTA

JOB CREATION & INDUSTRIAL GROWTH

Investments beyond direct employment stimulate supplier growth, attract related industries and grow local tax revenue advancing Toyota's U.S. strategy for sustainable growth and long-term competitiveness.

Through major global disruptions, including the financial crisis, natural disasters, product recalls, and the COVID-19 pandemic, Toyota has prioritized workforce stability and continuity, reinforcing its long-term commitment to employees and communities.

$34.1B INVESTED
IN U.S. DEALERS

190,000+ JOBS
DIRECT + DEALER EMPLOYEES

$9.2B
TARIFF IMPACT

SUPPLIERS, LOGISTICS, SERVICES
Hundreds of thousands of additional jobs at ~**1,500** supplier locations. Including direct and indirect mfg, accessories, packaging, logistics, and services suppliers.

DEALER & RELATED
~**1,500** independent dealerships
145,500+ dealer & related jobs

DIRECT
47,500+ Toyota Team Members at U.S. plants & corporate offices

Battery Manufacturing (TBMNC[11])

- TBMNC[11] is Toyota's first battery assembly plant outside Japan
- Nearly **$14 billion** invested
- **Over 5,000** jobs expected



R&D Battery Lab (York Campus)

- Toyota's first battery R&D lab outside Japan
- Nearly **$50 million** invested
- Scaling capabilities for future demand



Appendix A: Toyota U.S. Manufacturing and Battery Facilities

Ref.	Acronym	Facility	Location	Established
1	TABC	Toyota Auto Body California	Long Beach, CA	1972
2	TMMK	Toyota Motor Manufacturing Kentucky	Georgetown, KY	1986
3	TMMMO	Toyota Motor Manufacturing Missouri	Troy, MO	1991
4	TMMI	Toyota Motor Manufacturing Indiana	Princeton, IN	1996
5	TMMWV	Toyota Motor Manufacturing West Virginia	Buffalo, WV	1996
6	TMMAL	Toyota Motor Manufacturing Alabama	Huntsville, AL	2001
7	TMMTN	Toyota Motor Manufacturing Tennessee	Jackson, TN	2003
8	TMMTX	Toyota Motor Manufacturing Texas	San Antonio, TX	2003
9	TMMMS	Toyota Motor Manufacturing Mississippi	Blue Springs, MS	2007
10	MTM	Mazda Toyota Manufacturing	Huntsville, AL	2018
11	TBMNC	Toyota Battery Manufacturing North Carolina	Liberty, NC	2022